

<u>Directorate</u>	<u>Appendix A -2023-24 Provisional Outturn position by Directorate</u>	Period 9 £'000	Provisional Outturn £'000	Movement £'000
Corporate Services	Savings Delivery Pressure:			
	Election Services savings - pressure on the printing budget	11	11	0
	Pressure on the Target Operating Model savings target	173	173	0
	Document Storage, project delayed on storage solution	0	50	50
		184	234	50
	In-Year Budget Variations – Overspends:			
	DTI contract budget shortfall	2,232	2,181	(51)
	Registrars - staffing, supplies & services pressures due to reduced income	0	413	413
	Market driven income pressures across Legal and Democratic services	0	149	149
	Staffing pressures	165	53	(112)
	Reduction in income pressures in DTI	251	11	(240)
	Electoral Services - reduction in grant income	45	0	(45)
	DTI One-off costs identified non-contract spend	55	55	0
	Other minor variances	186	62	(124)
		2,934	2,924	(10)
	In-Year Budget Variations – Underspends:			
	Contract rationalisation savings identified through targeted review of DTI contract spend	(1,238)	(1,306)	(68)
	DTI - One-off mitigation from staff savings through timing of recruitment	(316)	(967)	(651)
	DTI - Centralisation of IT hardware purchase budgets from services following capitalisation	(288)	(400)	(112)
	DTI - Additional income received following review of cost charging models	(523)	(472)	51
Utilisation of alternative funding for project resources	(169)	(338)	(169)	
Transformation base budget no longer needed.	(322)	(327)	(5)	
Shared service underspend	(104)	(308)	(204)	
Additional Income - Payroll	0	(213)	(213)	
Elections -Savings on staffing & grant income received	0	(103)	(103)	
Additional income from wedding ceremonies	(144)	(60)	84	
Minor underspend and mitigating actions	(410)	(461)	(51)	
	(3,514)	(4,955)	(1,441)	
Net Position – Corporate Services	(396)	(1,797)	(1,401)	
Chief Executive Services	Savings Delivery Pressure:			
	Pressure on subscriptions budget due to 12 month notice period required	14	14	0
		14	14	0
	In-Year Budget Variations – Overspends:			
	Estimated spend on PowerBI and Data warehouse	96	96	0
	Minor Variances	34	31	(3)
		130	127	(3)
	In Year Budget Variations – Underspends:			
	Staffing underspends across the directorate	(144)	(172)	(28)
	Minor Variances	0	(77)	(77)
	(144)	(249)	(105)	
Net Position – Chief Executive Services	0	(108)	(108)	

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Education Services	Savings Delivery Pressure:			
	Part year slippage in implementation of the consolidation of commissioning and business intelligence services in Children's and Public Health	160	134	(26)
	Non delivery of legal savings due to continued demand in relation to tribunals and related costs	47	75	28
	Reversal of savings proposal to capitalise resource costs following further review in line with capital guidance	29	29	0
		236	238	2
	In-Year Budget Variations – Overspends:			
	Forecast income shortfall in Education Psychology due to focus on statutory work	254	180	(74)
	Unfunded historical pension strain costs	61	232	171
	Education Commissioning post disaggregation pressure	65	66	1
	SEND improvement and Ofsted readiness	0	72	72
	Forecast pressure on legal costs due to continued demand in relation to tribunals and related costs	0	72	72
	Minor Variances	7	0	(7)
		387	622	235
	In Year Budget Variations – Underspends:			
	Aggregate non staffing budget underspends across the Directorate	(81)	(82)	(1)
Aggregate staffing underspends across the Directorate, mainly in Education Psychology due to difficulty in recruiting to vacant posts	0	(36)	(36)	
Minor Variances	(77)	(62)	15	
	(158)	(180)	(22)	
Net Position – Education Services	465	680	215	
Children's Trust	Savings Delivery Pressure:			
	No reported variances			0
		0	0	0
	In-Year Budget Variations – Overspends:			
	WNC share of the Northamptonshire Children's Trust forecast overspend	16,405	17,473	1,068
		16,405	17,473	1,068
	In Year Budget Variations – Underspends:			
No variances to report	0	0	0	
	0	0	0	
Net Position – Children's Trust	16,405	17,473	1,068	

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Communities and Opportunities	Savings Delivery Pressure:			
	Undeliverable Temporary Accommodation savings	500	500	0
	Museum under-achievement of commercial income	83	64	(19)
	Undeliverable Travellers Site Income	68	88	20
	Housing Strategy - reduction in income from viability assessments & housing need surveys	15	15	0
	Aggregation of Private Sector Housing functions from the three sovereign District Council services - delay in implementation of restructure	20	20	0
	HRA recharges realigned based on review of usage	22	22	0
		708	709	1
	In year variations - overspend:			
	Housing forecast exceeds budget due to continued high demand for temporary accommodation and limited low cost accommodation alongside Housing Subsidy loss	1,185	698	(487)
	Increase in contribution required to the bad debt provision	250	363	113
	Museums budget pressure including staffing costs and back-dated non domestic rates charges	111	27	(84)
	Pressure on management team costs	95	102	7
	Income budget realignment from Empty Homes Scheme Closure	96	96	0
	Agency cost pressures	0	0	0
	Pressure in legal fees for Private Sector Housing Enforcement	52	52	0
	Other Minor Variances	10	10	0
		1,799	1,348	(451)
	In year variations - underspend:			
	Housing service mainly due to staff cost savings and utilisation of grant funding	(454)	(585)	(131)
	Libraries various savings and additional income	(79)	(217)	(138)
	Additional income received above budget for Leisure Contract Management Fees	(268)	(268)	0
	Staff cost savings	(224)	(335)	(111)
	Regeneration - further utilisation of external funding	0	(406)	(406)
	Minor Underspends	(6)	(243)	(237)
		(1,031)	(2,054)	(1,023)
	Net Position – Communities and Opportunities	1,476	3	(1,473)

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Adult Social Care	<p>Savings Delivery Pressure:</p> <p>Reduction in WNC Service Provision to non WNC Residents - Care centre no longer operational but incurring utilities & business rate costs</p> <p>Shortfall on savings delivery target due to the need to remain compliant with funding conditions</p> <p>Shortfall on savings delivery target - Winter Planning Project</p> <p>Savings delivery shortfall - optimisation of single handed care</p> <p>In-Year Budget Variations – Overspends:</p> <p>Forecast pressure on independent care budgets driven by both an increase in the number of short term placements (up by 7%) and an increase in the number of Long term clients (up by 4%) compared to the budget originally set.</p> <p>Budget pressure on Client Transport has been identified, reflecting a historic shortfall in budget from a number of prior years where fuel costs have increased. A project is underway to look at how the service can provided more efficiently and has identified reductions that will take effect in 2024-25</p> <p>Care home budget pressure mainly driven by agency staff usage</p> <p>PFI Unitary charge pressure due to indexation continuing to rise after budget setting</p> <p>Learning Disability Property voids</p> <p>Additional cost pressure on Adults Mental Health Professional budgets</p> <p>Housing Benefit Subsidy Loss forecast pressure against budget</p> <p>Property costs - business rates and utilities costs higher than budgeted</p> <p>Pressure on central support budgets including external legal Charges</p> <p>Other minor variances</p> <p>In Year Budget Variations – Underspends:</p> <p>These mitigations were driven by the service to offset the increase in demand on care budgets. This included the stretch of savings delivery in relation to Supported Living and Transitions, ensuring packages of care were in line with client's needs and recovery of unspent Direct Payment accounts</p> <p>Client Contributions towards care packages</p> <p>Provider Services underspend driven by staffing vacancies and reduced property costs</p> <p>Prevention and Occupational Therapy, increased sales of equipment</p> <p>Staffing vacancies across Care Management and Health and Reablement teams</p> <p>Reduction in spend on hosted services.</p> <p>Increases in PFI unitary charge for Specialist Care Centres</p> <p>Call Care team minor underspend against budget</p> <p>Minor Variances</p> <p>Net Position – Adults</p>	<p>751</p> <p>180</p> <p>0</p> <p>0</p> <p>931</p> <p>7,888</p> <p>982</p> <p>516</p> <p>90</p> <p>84</p> <p>97</p> <p>109</p> <p>159</p> <p>0</p> <p>56</p> <p>9,981</p> <p>(3,142)</p> <p>(1,602)</p> <p>(1,015)</p> <p>(266)</p> <p>(535)</p> <p>(54)</p> <p>0</p> <p>(84)</p> <p>(87)</p> <p>(6,785)</p> <p>4,127</p>	<p>0</p> <p>180</p> <p>159</p> <p>119</p> <p>458</p> <p>13,486</p> <p>1,453</p> <p>489</p> <p>90</p> <p>126</p> <p>156</p> <p>97</p> <p>107</p> <p>109</p> <p>50</p> <p>16,163</p> <p>(2,401)</p> <p>(2,684)</p> <p>(1,378)</p> <p>(729)</p> <p>(646)</p> <p>(55)</p> <p>(154)</p> <p>(145)</p> <p>(247)</p> <p>(8,439)</p> <p>8,182</p>	<p>(751)</p> <p>0</p> <p>159</p> <p>119</p> <p>(473)</p> <p>5,598</p> <p>471</p> <p>(27)</p> <p>0</p> <p>42</p> <p>59</p> <p>(12)</p> <p>(52)</p> <p>109</p> <p>(6)</p> <p>6,182</p> <p>741</p> <p>(1,082)</p> <p>(363)</p> <p>(463)</p> <p>(111)</p> <p>(1)</p> <p>(154)</p> <p>(61)</p> <p>(160)</p> <p>(1,654)</p> <p>4,055</p>

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Place and Economy	Savings Delivery Pressure:			
	Partial non delivery of Facilities Management savings proposal due to project implementation delays	167	167	0
	Slippage in delivery of Parking Team Restructure savings proposal due to timing and complexities of team restructure	48	48	0
	Timing of Property and Estates Management Asset Disposal Fees proposal - income required can only be achieved on completion of sale	115	115	0
	Pressure on efficiency savings within waste services as part of development of new Waste Strategy for West Northants	200	200	0
	Pressure on efficiencies in HWRC operations, as part of the wider development of the WNC waste strategy which will consider how many sites are required to serve the residents of WNC and where they should be located	100	100	0
	Residual waste tonnages not as anticipated impacting delivery of the targeted food waste campaign savings proposal	0	33	33
	Pressure on proposal to confirm external contributions to Street Cleaning within Northampton Town Centre	65	65	0
	Pressure on proposal to introduce a contribution towards the delivery of replacement bins to households where bins are repeatedly lost or damaged	25	25	0
	Increase in bulky waste income charges	16	18	2
	Pressure on savings proposal for an Air Quality Officer to develop action plans and grant funded work	100	100	0
	Partial non-delivery of increased income from more effective use of fixed penalty notices in environmental crime.	27	44	17
	Non delivery of additional income via promotion of existing pest control service to seek additional commercial opportunities	15	15	0
	Partial Non delivery of regulatory Services savings proposal. Additional income is unlikely to be achieved due to pressures resulting from the economic climate.	80	80	0
	Home to School Policy Change saving will not be achieved this financial year	76	76	0
	Income from fixed penalty notices from abandoned vehicles not achieved	8	10	2
	Pressure on generating additional income through traffic offences, bus lane enforcement and parking enforcement due to implementation delays and a town centre road closure temporarily lifting restrictions.	230	230	0
	Delays in PFI street lighting LED replacement programme resulting in slippage to the expected energy saving.	0	26	26
		1,272	1,352	80
	In year variations - overspend:			
	Home to School Transport - Increased demand (SEN) and price (Mainstream)	2,100	2,784	684
	Cost pressure on car parking income budgets due to reduced volume	85	352	267
	Pressure on historic service charge income budgets, and small pressure on investment properties income.	263	137	(126)
	Northampton Schools PFI - base inflation pressure.	189	(41)	(230)
	Reduced planning income due to reduction in planning applications.	0	215	215
	Streetlighting PFI - inflationary pressure	90	108	18
	Reduced consumption of electricity on traffic signals	94	(50)	(144)
Technical adjustment in relation to the re-classification of a lease	98	98	0	
Staff catering facilities pressure due to low occupancy in office areas - not returned to pre-	0	0	0	
Increased costs for hosted services	0	122	122	
Net overspend on waste collection and disposal due to under accrual from 2022-23 and increased prices.	288	(79)	(367)	
Minor Variances	253	244	(9)	
	3,460	3,890	430	

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	In year variations - underspend:			
	Highways Maintenance - use of section 38 & 278 funding	(1,462)	(1,462)	0
	Highways review of capital works	0	(2,990)	(2,990)
	Additional income due to an increase in network management activity	(552)	(812)	(260)
	Business rate saving due to revaluations	(401)	(469)	(68)
	Winter Maintenance underspend due to mild winter	0	(516)	(516)
	Car Park income - reduction in car parking income based on activity trends	(227)	0	227
	Staffing costs underspend	(652)	(723)	(71)
	Garden Waste - net reduction in costs and increased income from subscriptions.	(513)	(500)	13
	Waste Service underspends due to reduced fuel prices and savings on waste refuse and recycling budgets.	(254)	(264)	(10)
	Additional licencing income within Regulatory Services	(113)	(106)	7
	PFI Street Lighting energy costs over accrual	(253)	(253)	0
	Additional recycle income at household waste recycling centres	(185)	(204)	(19)
	Recovery of costs relating to HS2	(119)	(136)	(17)
	Utilities saving - revised prices from November 23 along with reduced consumption.	(104)	(537)	(433)
	Additional commercial waste income.	(51)	(130)	(79)
	One off recovery of legal costs	(95)	(100)	(5)
	Minor Variances across the directorate	(688)	(828)	(140)
		(5,669)	(10,029)	(4,361)
	Net Position – Place	(937)	(4,787)	(3,851)
Finance Directorate	Savings Delivery Pressure:			
	No reported variances	0	0	0
		0	0	0
	In year variations - overspend:			
	Staffing pressures	132	484	352
	Pressures due to dual-running of software systems	131	95	(36)
	Increase in Housing Benefit Audit costs	0	181	181
	Legacy income target budget pressure	0	83	83
	Additional spend on training	22	22	0
	Minor pressures	0	11	11
		285	876	591
	In year variations - underspend:			
	Reduced external audit costs	(500)	(535)	(35)
	Council Tax & Business Rates summons income & change in bad debt provision	(81)	(953)	(872)
	Additional new burdens grant received	(131)	(130)	1
	Savings on professional services budget	(70)	(96)	(26)
	Other minor savings across the service	(3)	(180)	(177)
		(785)	(1,894)	(932)
	Net Position – Finance Directorate	(500)	(1,018)	(518)
	Cost of services	20,641	18,628	(2,013)

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Technical / Centrally Held Budgets	Savings Delivery Pressure:			
	Grant income forecast to be lower than budgeted	48	66	18
		48	66	18
	In year variations - overspend:			
	Adult Learning overhead pressure	240	270	30
	Central legal cost pressure	0	798	798
	Historical insurance income budget pressure	0	240	240
		240	1,308	1,068
	In year variations - underspend:			
	Treasury forecasting an improved average interest rate yield on investment and more surplus cash for investment.	(3,634)	(4,416)	(782)
Revised MRP position based on profiling of capital spend	(1,828)	(1,828)	0	
Over delivery of Pension savings proposal	(1,007)	(1,007)	0	
Additional income release through balance sheet review	0	(267)	(267)	
Other minor variances	(124)	(188)	(64)	
	(6,593)	(7,706)	(1,113)	
Net Position – Technical/ Centrally held budgets	(6,305)	(6,331)	(26)	
Funding	In year variations - overspend:			
	No Overspends			0
		0	0	0
	In year variations - underspend:			
	Business rates income - Surplus funding available over and above that declared in the MTFP	(2,641)	(4,165)	(1,524)
	(2,641)	(4,165)	(1,524)	
Total Funding	(2,641)	(4,165)	(1,524)	
Total WNC:	11,695	8,132	(3,563)	
	<i>Use of balance of general contingency funding to contribute towards the position.</i>	(8,202)	(8,351)	(149)
	Overall Net Outturn Forecast 2023-24	3,493	(220)	(3,712)