

Appendix A: 2021-22 Revenue Forecast Outturn by Directorate

	Appendix A - Period 9 Outturn position by Directorate	Period 7 £000	Period 9 £000	Movement from Period 7 Cabinet Report £000
Corporate Services	Savings Delivery Pressure (£1,340k savings target):			
	Shortfall on service aggregation savings	128	128	0
		128	128	0
	In-Year Budget Variations – Overspends:			
	ZBB budget pressures on staffing budgets - IT	200	0	(200)
	ZBB budget pressures on staffing budgets due to non achievable staff capital recharge	200	200	0
	ZBB budget pressures on staffing budgets - Corporate Management	42	0	(42)
		442	200	(242)
	Covid-19 pressures			
	Cost of additional mortuary capacity and Coroners service.	90	90	0
	Additional capacity to clear the backlog of Registration case load.	57	57	0
	Covid-19 compliant Council meetings	37	37	0
	Additional HR Business Partner costs	32	32	0
		216	216	0
In-Year Budget Variations – Underspends:				
No variances to report	0	0	0	
	0	0	0	
Management Actions:				
Assumed use of Non ring-fenced Covid-19 grant	(216)	(216)	0	
	(216)	(216)	0	
Net Position – Corporate Services	570	328	(242)	
Chief Executive Services	Savings Delivery Pressure (£982k savings target):			
	Shortfall on service aggregation savings	227	219	(8)
		227	219	(8)
	In-Year Budget Variations – Overspends:			
	Shortfall on subscriptions budget	41	33	(8)
	Other minor variances	30	30	0
		71	63	(8)
	Covid-19 pressures			
	No variances to report	0	0	0
		0	0	0
	In Year Budget Variations – Underspends:			
	Staff vacancies	(152)	(152)	0
	Other minor underspends	(21)	(21)	0
		(173)	(173)	0
Management Actions:				
Assumed use of Non ring-fenced Covid-19 grant	0	0	0	
	0	0	0	
Net Position – Chief Executive Services	125	109	(16)	
Children's Including Trust	Savings Delivery Pressure (£1,879k savings target):			
	No variances to report	0	0	0
		0	0	0
	In-Year Budget Variations – Overspends:			
	Income shortfall in Education Psychology due to focus on completing statutory work	544	344	(200)
		544	344	(200)
	Covid-19 pressures			
	Free school meal provision in October half term and Christmas holidays	450	0	(450)
	Additional capacity in Education and Healthcare (EHC) statutory team to manage increasing caseloads to improve timeliness of assessments	142	142	0
	Provisional NCT covid pressures predominantly linked to managed teams and agency staff covering vacancies, and demand pressures on care costs (WNC share)	0	606	606
		592	748	156
	In Year Budget Variations – Underspends:			
	Aggregated Directorate staffing variances	(613)	(510)	103
	Other minor underspends (non-pay budgets)	0	(161)	(161)
One off unringfenced grant	(110)	(110)	0	
	(723)	(781)	(58)	
Management Actions:				
Assumed use of Household Support Grant for Free School Meals support	0	0	0	
Assumed use of Non ring-fenced Covid-19 grant	(592)	(748)	(156)	
	(592)	(748)	(156)	
Net Position – Children's	(179)	(437)	(258)	

Appendix A: 2021-22 Revenue Forecast Outturn by Directorate

	Appendix A - Period 9 Outturn position by Directorate	Period 7 £000	Period 9 £000	Movement from Period 7 Cabinet Report £000
Adults, Communities & Wellbeing	Savings Delivery Pressure (£5,575k savings target):			
	Housing and Communities service aggregation pressures – the transformation changes are planned for later in the financial year so are unlikely to be delivered this year	412	412	0
	18-001-16 Specialist centre for – Step down Care Mental Health and Acquired brain injury	145	145	0
	19-001-08 Rapid response falls & admission avoidance service - Slippage of saving	1,220	1,220	0
		1,777	1,777	0
	In-Year Budget Variations – Overspends:			
	Adult Social Care - ZBB review - Structural budget pressure across services	121	121	0
	Adult Social Care Independent care budget pressure driven by cost pressures in the market	1,627	2,550	923
	Adult Social Care - Transport pressures		230	230
	Adult Social Care - Forecast pressures within Provider services		367	367
	Housing & Communities - ZBB Review - Disaggregation of Libraries service	84	84	0
	Housing & Communities - other Minor variances		14	14
		1,832	3,366	1,534
	Covid-19 pressures			
	Housing & Communities - Libraries Income pressure due to Covid-19	59	80	21
	Housing & Communities - Private Sector Housing Civil Penalty Income due to Covid-19	263	248	(15)
	Housing & Communities - Leisure Centre Support Payments & Loss of Income due to Covid-19	700	623	(77)
	Housing & Communities - Community Funding Approach for organisations and groups who need support to recover from the impact of Covid	0	233	233
	Adult Social Care - Learning Disability Independent care budget pressure due to Covid-19	1,737	2,121	384
	Adult Social Care - Additional capacity to support with acute hospital pressures	0		0
	Adult Social Care - Rapid response falls & admission avoidance service 2020/21 brought forward	958	958	0
	Adult Social Care - Mental Health independent care budget pressures due to Covid -19	0	632	632
	Adult Social Care - Commissioning and Quality Assurance additional resource	313	0	(313)
	Adult Social Care - Additional staffing capacity - Hospital Assessment	225	0	(225)
	Adult Social Care - Additional Management capacity	122	0	(122)
	Adult Social Care - Covid Vaccination uptake and tracking	120	0	(120)
	Adult Social Care - Specialist Centre (Moray Lodge) care provider support	99	99	0
Adult Social Care - Saxon court provider support	63	63	0	
Adult Social Care - Recruitment coordinator	26	26	0	
Adult Social Care - Safeguarding Adults Board Business Office Additional Support	20	20	0	
	4,705	5,103	398	
In Year Budget Variations – Underspends:				
Housing and Communities – Forecast one off underspends across services identified to mitigate service aggregation pressure	(412)	(412)	0	
Housing and Communities – other minor variances	0	0	0	
Adult Social Care - Forecast underspend due to in year vacancies across care teams	(657)	(981)	(324)	
Adult Social Care - Forecast underspend within Provider services	(45)		45	
Public Health - forecast underspends in Public Health	(27)	(56)	(29)	
	(1,141)	(1,449)	(308)	
Management Actions:				
Use of Non ring-fenced Covid-19 grant	(6,070)	(6,468)	(398)	
	(6,070)	(6,468)	(398)	
Net Position – Adults	1,103	2,329	1,227	

Appendix A: 2021-22 Revenue Forecast Outturn by Directorate

	Appendix A - Period 9 Outturn position by Directorate	Period 7 £000	Period 9 £000	Movement from Period 7 Cabinet Report £000
Place, Economy and Environment	Savings Delivery Pressure (£2,950k savings target):	985	985	0
	Service aggregation saving of £0.886m is not achievable in year, as the transformation work is still on-going. Additionally, £0.099m relating to the tier 1-3 senior management staffing is only partially achievable, as one post was not included in the base budget.			
	In year variations - overspend:	985	985	0
	Regulatory Services - structural budget pressures - predominantly staffing	95	95	0
	Highways & Waste - Home to School Transport - due to a rise on the costs of SEN travel	296	432	136
	Highways & Waste - other smaller variances	334	0	(334)
	Assets & Environment - structural budget pressures - mainly on schools PFI, and staffing	413	433	20
	Assets & Environment - other smaller variances	232	0	(232)
	Growth, Climate & Regen - structural budget pressures - staffing	7	7	0
	Covid-19 pressures	1,377	967	(410)
	Regulatory Services - COVID-19 income pressure - Licencing	64	64	0
	Regulatory Services - COVID-19 expenditure pressure - staffing costs	63	59	(4)
	Highways & Waste - COVID-19 pressures - increased form last month due to reduction in expected pay & display income, and also on Home to School Transport	1,581	1,406	(175)
	Growth, Climate & Regen - COVID-19 income pressure in the Museums service	50	50	0
	Assets & Environment - COVID-19 pressures - including loss of income from car parks, estates management, catering, and others, and additional costs including extra cleaning costs, and costs of improving car parking payment systems. Assuming Sales, Fees & Charges grant will only cover first quarter of year.	2,970	2,950	(20)
	In year variations - underspend:	4,728	4,529	(199)
	Growth, Climate & Regen - Development Services - mainly due to an over achievement of fees associated with a few large one-off development schemes	(898)	(1,217)	(319)
	Growth, Climate & Regen - Economic Development - due to a combination of staffing vacancies, and grant income	(278)	(313)	(35)
	Growth, Climate & Regen - Planning Policy - due to staffing underspends for vacant posts	(224)	(261)	(37)
	Growth, Climate & Regen - other smaller variances	(346)	(209)	137
	Highways & Waste - structural budget pressures - reduced cost of embedded lease	(78)	(78)	0
	Highways & Waste - Household Waste Recycling Centres - mainly due to income being higher than expected in this area	(294)	(390)	(96)
	Highways & Waste - Asset, Traffic Management & Regulations area - mainly due to an over-achievement of income	(90)	(395)	(305)
Highways & Waste - Parking & Bus Lane Enforcement - due to a reduction in costs associated with parking enforcement, and an overachievement of income for bus lane enforcement	(363)	(410)	(47)	
Highways & Waste - other smaller variances	0	(153)	(153)	
Regulatory Services - various small underspends	(128)	(75)	53	
Assets & Environment - Facilities Management - due to increased rental income, reduced staff costs and various cost reductions	(148)	(273)	(125)	
Assets & Environment - Reactive Maintenance - due to continued work-from-home arrangements	(87)	(159)	(72)	
Assets & Environment - Strategic Assets - due to reduced premises running costs	(158)	(106)	52	
Assets & Environment - other smaller variances	0	(169)	(169)	
	(3,092)	(4,208)	(1,116)	
Management Actions:				
Assumed use of Non ring-fenced Covid-19 grant	(4,728)	(4,529)	199	
	(4,728)	(4,529)	199	
Net Position – Place	(730)	(2,256)	(1,526)	

Appendix A: 2021-22 Revenue Forecast Outturn by Directorate

	Appendix A - Period 9 Outturn position by Directorate	Period 7 £000	Period 9 £000	Movement from Period 7 Cabinet Report £000
Finance Directorate	Savings Delivery Pressure (£409k savings target): No variances to report	0	0	0
		0	0	0
	In year variations - overspend: ZBB budget pressures due to unachievable historic income target and new license costs in Procurement	52	52	0
		52	52	0
	Covid-19 pressures Debt Recovery - funding for additional staff required to deal with arrears	0	462	462
		0	462	462
	In year variations - underspend: One off income from additional Highways procurement work Staffing vacancies within Finance	(50) (141)	(50) (141)	0 0
		(191)	(191)	0
	Management mitigation: Assumed use of Non ring-fenced Covid-19 grant	0	(462)	(462)
		0	(462)	(462)
	(139)	(139)	0	
	Cost of services	750	(66)	(816)
Technical /Centrally Held Budgets	Savings Delivery Pressure (£230k savings target): No variances to report	0	0	0
		0	0	0
	In year variations - overspend: PFI MRP policy amendment Treasury - pressure on interest income 2021-22 pay award to be funded from general contingency	800 800 0	800 800 620	0 0 620
		0	658	658
	Closure of accounts - additional external audit costs in relation to legacy council accounts Other Minor overspends	0	66	66
		1,600	2,944	1,344
	Management Actions: No variances to report	0	0	0
		0	0	0
		1,600	2,944	1,344
	Less: Funding	0	0	0
Total WNC:		2,350	2,878	528